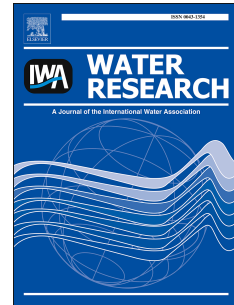


# Accepted Manuscript

A global analysis approach for investigating structural resilience in urban drainage systems

Seith N. Mugume, Diego E. Gomez, Guangtao Fu, Raziye Farmani, David Butler



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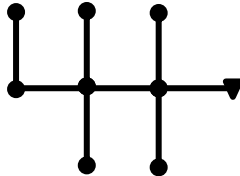
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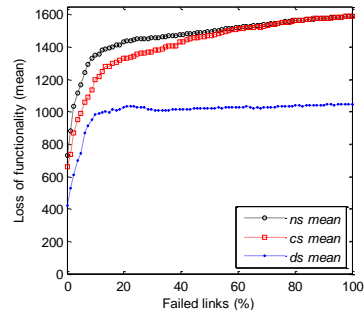
Existing UDS  
Centralised Storage  
Distributed Storage



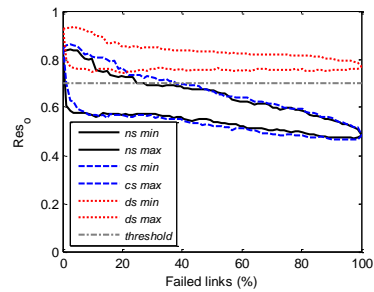
Choose sewer modes

- Non-failed?
- Partial?
- Complete?

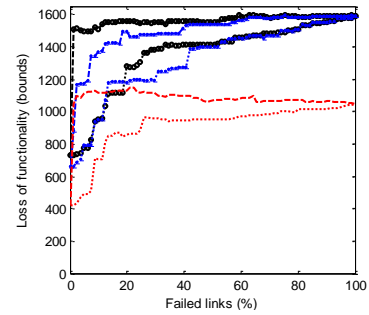
### Global resilience analysis



### Resilience envelopes



### Link failure envelopes



1 **A global analysis approach for investigating structural resilience in urban drainage**  
2 **systems**

3 **Seith N. Mugume<sup>a</sup>, Diego E. Gomez, Guangtao Fu, Raziye Farmani, David Butler**

4 <sup>a</sup> Centre for Water Systems, College of Engineering, Mathematics and Physical Sciences, University of Exeter,  
5 North Park Road, Exeter, EX4 4QF, United Kingdom; Tel: +44 (0)1392 723600, E-mail:  
6 [snm205@exeter.ac.uk](mailto:snm205@exeter.ac.uk)

**Abstract:** Building resilience in urban drainage systems requires consideration of a wide range of threats that contribute to urban flooding. Existing hydraulic reliability based approaches have focused on quantifying functional failure caused by extreme rainfall or increase in dry weather flows that lead to hydraulic overloading of the system. Such approaches however, do not fully explore the full system failure scenario space due to exclusion of crucial threats such as equipment malfunction, pipe collapse and blockage that can also lead to urban flooding. In this research, a new analytical approach based on global resilience analysis is investigated and applied to systematically evaluate the performance of an urban drainage system when subjected to a wide range of structural failure scenarios resulting from random cumulative link failure. Link failure envelopes, which represent the resulting loss of system functionality (impacts) are determined by computing the upper and lower limits of the simulation results for total flood volume (failure magnitude) and average flood duration (failure duration) at each link failure level. A new resilience index that combines the failure magnitude and duration into a single metric is applied to quantify system residual functionality at each considered link failure level. With this approach, resilience has been tested and characterized for an existing urban drainage system in Kampala city, Uganda. In addition, the effectiveness of potential adaptation strategies in enhancing its resilience to cumulative link failure has been tested.

**Keywords:** failure envelopes, flexibility, redundancy, resilience, structural failure, urban water management

7

8

**9 Nomenclature**

10	$rs_i$	random link failure sequence
11	$ns_i$	random failure sequences for the existing system
12	$cs_i$	random failure sequences for the centralised storage strategy
13	$ds_i$	random failure sequences for the distributed storage strategy
14	$N$	total number of links
15	$n$	Manning's roughness coefficient
16	$t_f$	mean duration of nodal flooding
17	$t_r$	total rainfall event duration
18	$Res_o$	operational resilience index
19	$T$	rainfall return period in years
20	$V_{TF}$	total flood volume
21	$V_{TI}$	total inflow volume
22	$\mu$	mean
23	$\sigma$	standard deviation

24

25

## 1. Introduction

26 Recent natural and manmade catastrophic events that have led to extreme flooding in various  
27 cities worldwide have underscored the need to build resilience into existing urban drainage  
28 and flood management systems as a key strategy to minimise the resulting flooding impacts  
29 and consequences (Djordjević et al., 2011; Park et al., 2013). Urban drainage system flooding  
30 is not only caused by *external* climate-related and urbanisation threats such as extreme  
31 rainfall and increasing urbanisation but also *internal* system threats for example equipment  
32 malfunction, sewer collapse and blockages (Kellagher et al., 2009; Mugume et al., 2014; Ryu  
33 and Butler, 2008; Ten Veldhuis, 2010). System or component failures can either be abrupt  
34 (unexpected) shocks for example pump or sensor failure or chronic pressures such as asset  
35 aging and long term asset decay or sewer sedimentation. The impact of such failures, either  
36 singly or in combination on existing urban drainage infrastructure could significantly reduce  
37 the expected flood protection service levels in cities and lead to negative consequences such  
38 as loss of lives, damage to properties and critical infrastructure (Djordjević et al., 2011;  
39 IPCC, 2014; Ryu and Butler, 2008; Ten Veldhuis, 2010).

40 Consequently, the need to build resilience in urban drainage systems (UDSs) is increasingly  
41 recognised as vital to enhance their ability to maintain acceptable flood protection service  
42 levels in cities that they serve and to minimise the resulting flooding consequences during  
43 unexpected or exceptional loading conditions that lead to system failure (Butler et al., 2014;  
44 Djordjević et al., 2011). Although the application of concept of *resilience* to infrastructure  
45 systems is a recent development, there is an extensive literature on definitions and  
46 interpretation of resilience, much of which has come from the ecological systems academic  
47 community (Butler et al., 2014; Park et al., 2013). Ecological system resilience is interpreted  
48 as a measure of *system integrity* and is defined as a system's ability to maintain its basic  
49 structure and patterns of behaviour (i.e. to persist) through absorbing shocks or disturbances

50 under dynamic (non-equilibrium) conditions (Holling, 1996). In contrast to ecological  
 51 systems, engineering systems are product of intentional human invention and are designed to  
 52 provide continued (uninterrupted) services to society in an efficient manner (Blackmore and  
 53 Plant, 2008; Holling, 1996; Park et al., 2013). Engineering system resilience is therefore  
 54 interpreted differently from ecological resilience and focuses on ensuring *continuity and*  
 55 *efficiency of system function* during and after failure (Butler et al., 2014; Lansey, 2012)

56 In the context of urban drainage, current design and rehabilitation approaches tend to focus  
 57 on prevention of hydraulic (functional) failures resulting from a specified design storm of a  
 58 given frequency (i.e. return period). The design storm return period determines the flood  
 59 protection level provided by the system (Butler and Davies, 2011). However, such hydraulic  
 60 reliability-based design approaches place significant emphasis on *identifying* and *quantifying*  
 61 the probability of occurrence of extreme rainfall and *minimising* the probability of the  
 62 resulting hydraulic failures i.e. *the fail-safe approach* (Ryu and Butler, 2008; Thorndahl and  
 63 Willems, 2008). However, such approaches fail to consider other causes of failure for  
 64 example structural or component failures (Table 1) which also lead to flooding (e.g.  
 65 Kellagher et al., 2009; Mugume et al., 2014; Ten Veldhuis, 2010).

66 **Table 1:** Failure modes in urban drainage systems

Failure mode	Description	Examples/Causes
Functional failure	Hydraulic overloading due to changes in inflows leading to failure e.g. overflow operation, surcharging and surface flooding	Increase in dry weather flows, extreme rainfall events, excessive infiltration
Structural failure	Malfunctioning of single or multiple components in the system such as pumps, tanks or pipes leading to the inability of the failed component to deliver its desired function in full or in part	Pipe collapse, blockages, sediment deposition, solid waste, pump failure, rising main failure

67

68 Furthermore, it is argued that the direct application of reliability-based approaches for  
 69 evaluation of structural failures in UDSs could be insufficient mainly because causes and

70 mechanisms of failure are largely unknown and difficult to quantify (Ana and Bauwens,  
71 2010; Kellagher et al., 2009; Park et al., 2013; Ten Veldhuis, 2010). It is therefore important  
72 to develop new approaches that seek to ensure that UDSs are designed to not only be reliable  
73 during *normal* (standard) loading conditions but also to be resilient to *unexpected*  
74 (exceptional) conditions i.e. *the safe-fail approach* (e.g. Butler et al., 2014; Mugume et al.,  
75 2014). In this study, the definition and interpretation of resilience in engineering systems is  
76 pursued. Resilience is formally defined based on recent work on ‘Safe and SuRe’ Water  
77 Management as the “*the degree to which the system minimises level of service*  
78 *failure magnitude and duration over its design life when subject to exceptional conditions*”  
79 (Butler et al., 2014). Exceptional conditions refer to uncertain threats or disturbances that lead  
80 to system failure for example climate change induced extreme rainfall events, sewer collapse  
81 or blockage. Based on this definition, the goal of resilience is therefore to maintain acceptable  
82 functionality levels (by withstanding service failure) and rapidly recover from failure once it  
83 occurs (Butler et al., 2014; Lansey, 2012; Park et al., 2013).

84 Resilience is further classified into two broad categories: a) *general (attribute-based)*  
85 *resilience* which refers to the state of the system that enables it to limit failure duration and  
86 magnitude to *any threat* (i.e. all hazards including unknowns) and b) *specified (performance-*  
87 *based)* resilience which refers to the agreed performance of the system in limiting failure  
88 magnitude and duration to a *given (known) threat* (Butler et al., 2014; Scholz et al., 2011).  
89 Reliability on the other hand is defined as *the degree to which the system minimises the level*  
90 *of service failure frequency over its design life when subject to standard loading* (Butler et  
91 al., 2014). Intuitively, it is argued that reliability and resilience are related with the latter  
92 extending and building on the former. It is consequently postulated that if resilience builds on  
93 reliability, by improving the former, the latter can also be improved (Butler et al., 2014).

94 Taking the UK water sector as an example, recent studies have proposed range of strategies  
95 or options for building resilience in UDSs (Cabinet Office, 2011; CIRIA, 2014; McBain et al.,  
96 2010). These strategies generally seek to enhance inbuilt system properties or attributes such  
97 as *redundancy* and *flexibility* during design, retrofit or rehabilitation so as to influence the  
98 ability of the system to withstand the level of service failure and to rapidly recover from  
99 failure once it occurs (Hassler and Kohler, 2014; Vugrin et al., 2011). Redundancy is defined  
100 as the degree of overlapping function in a system that permits the system to change in order  
101 to allow vital functions to continue while formerly redundant elements take on new functions  
102 (Hassler and Kohler, 2014). In UDSs, redundancy is enhanced by introducing multiple  
103 elements (components) providing similar functions for example storage tanks or parallel  
104 pipes, in order to minimize failure propagation through the system or to enable operations to  
105 be diverted to alternative parts of the system during exceptional loading conditions (Cabinet  
106 Office, 2011; Mugume et al., 2014). Flexibility on the other hand is defined as the inbuilt  
107 system capability to adjust or reconfigure so as to maintain acceptable performance levels  
108 when subject to multiple (varying) loading conditions (Gersonius et al., 2013; Vugrin et al.,  
109 2011). It can be achieved in UDSs, for example, by designing in future proofing options  
110 (Gersonius et al., 2013), use of distributed (decentralized) or modular elements for example  
111 distributed storage tanks, rainwater harvesting systems, roof disconnection and use of  
112 designed multifunctional urban spaces such as car parks, playgrounds or roads (Mugume et  
113 al., 2014).

114 However, the operationalisation of resilience in urban drainage and flood management is still  
115 constrained by lack of guidelines, standards, and suitable quantitative evaluation methods  
116 (Butler et al., 2014; Ofwat, 2012; Park et al., 2013). In water distribution systems, a number  
117 of recent studies have investigated both *component (structural)* and *hydraulic* reliability  
118 when subject to stresses such as demand variations, single pipe failure and changes in pipe

119 roughness (Atkinson et al., 2014; Trifunovic, 2012). In urban drainage systems however,  
120 most quantitative studies tend to focus on investigating *hydraulic reliability* which only  
121 considers *functional failures* such as occurrence of extreme rainfall or increasing dry weather  
122 flows (Sun et al., 2011; Thorndahl and Willems, 2008). The main short coming of such  
123 approaches is that the full system failure scenario space that includes other causes of surface  
124 flooding such as equipment failure, sewer collapse and blockage is not explored.

125 It is recognised that different threats or combinations of threats such as extreme rainfall or  
126 sewer failure could lead to the same failed state (i.e. surface flooding). Therefore, by only  
127 considering a narrow range of hydraulic failures, current approaches take a limited view of  
128 *functional resilience* with no due consideration given to *structural resilience*. Further  
129 research is needed to develop new quantitative approaches that explicitly consider all possible  
130 failure scenarios in order to holistically evaluate resilience in UDSs (Butler et al., 2014;  
131 Kellagher et al., 2009; Ofwat, 2012; Ten Veldhuis, 2010).

132 In this study, a new global resilience analysis approach is developed, that shifts the object of  
133 analysis from the threats themselves to explicit consideration of system performance (i.e.  
134 failed states) when subject to large number of failure scenarios (Johansson, 2010). Global  
135 resilience analysis has been carried out by evaluating the effect of a wide range of  
136 progressive structural failure scenarios in various systems such as water distribution systems  
137 and electrical power systems (Johansson, 2010). The global resilience analysis (GRA)  
138 methodology is extended to investigate the effect of random cumulative link (sewer) failure  
139 scenarios on the performance of an UDS. The methodology is then applied to test the effect  
140 of implementing two potential adaptation strategies that is; introducing a large centralised  
141 detention pond or use of spatially distributed storage tanks) on minimizing loss of  
142 functionality during the considered structural failure scenarios.

143 The key strengths of the developed GRA method is that emphasis is shifted from accurate  
144 quantification of the probability of occurrence of sewer failures (e.g. Egger et al., 2013), to  
145 evaluating the effect of different sewer failures modes and extent, irrespective of their  
146 occurrence probability, on the ability of an UDS to minimise the resulting flooding impacts  
147 (e.g. Kellagher et al., 2009).

148 Link failure envelopes, which show the upper and lower limits (bounds) of the resulting loss  
149 of functionality for each considered link failure level are determined based on the hydraulic  
150 simulation results from 49,200 scenarios. The failure envelopes reflect vital system resilience  
151 properties that determine the resulting loss of functionality when the system is subjected to  
152 increasing failure levels. Finally, a new resilience index,  $Res_o$  that quantifies system residual  
153 functionality as a function of failure magnitude and duration is computed at each failure level  
154 for both the existing system and for the tested adaptation strategies.

## 2. Methods

### 155 2.1 Global resilience analysis (GRA) approach

156 Global resilience analysis is applied to characterise the performance of an existing UDS when  
157 subject to a wide range of structural failure scenarios involving random cumulative link  
158 failure. Structural failure in an UDS can be modelled by removal of components for example  
159 sewers (links), storage tanks or pumps in the system to represent the inability of the removed  
160 component to deliver its prescribed function. In this study, links in an UDS are randomly and  
161 cumulatively failed and the resulting impacts on the global performance of the system are  
162 investigated for each failure level, until all the links in the system have been failed. This  
163 process of cumulative link failure is used to represent structural failure modes such as sewer  
164 collapse, blockages and sediment deposition in closed systems and blockage resulting from  
165 deposition of solid waste and washed-in sediments in open channel systems. The approach of

166 failing links randomly ensures that all links,  $N$  in the system have an equal probability of  
167 being removed (Johansson and Hassel, 2012). In addition, a step by step increase in sewer  
168 failure levels enables the exploration of the full sewer failure scenario space that ranges from  
169 *predictable* or commonly occurring failure scenarios such as single component ( $N-1$ ), or two  
170 component ( $N-2$ ) failure modes but also other *unexpected* scenarios involving simultaneous  
171 failure of a large number of components (e.g. Johansson, 2010; Park et al., 2013).

172 To fully explore the extent of the failure scenario space in global resilience analysis, a very  
173 large number of model of simulations involving different failure scenarios would be required  
174 to capture the resulting flooding impacts (e.g. Kellagher et al., 2009). In addition, different  
175 possible sewer (link) states for example non-failed (good condition), partial or complete  
176 failure need to be evaluated (Ana and Bauwens, 2010; Kellagher et al., 2009). Taking an  
177 UDS with 81 links as an example, and assuming only two link states (non-failed or  
178 completely failed), the total number of link failure scenarios within the full failure scenario  
179 space would be  $2.4 \times 10^{24}$ . To reduce the computational time, a convergence analysis (e.g.  
180 Trelea, 2003) is carried out to determine the minimum number of random cumulative link  
181 failure sequences,  $rs_x$  that are required to achieve consistent results (refer to Supplementary  
182 information section 1.1). Given the significant computational burden of GRA, a simple 1D  
183 approach to modelling of surface flooding (of the minor system) is proposed rather than using  
184 more complex 2D overland flow models (Digman et al., 2014; Maksimović et al., 2009).

## 185 **2.2 GRA implementation**

186 The GRA method is implemented in the MATLAB environment linked to the Storm Water  
187 Management Model, SWMMv.5.1; a physically based discrete time hydrological and  
188 hydraulic model that can be used for single event and continuous simulation of run-off  
189 quantity and quality, primarily built for urban areas (Rossman, 2010). Link failure can be  
190 modelled in SWMM v5.1 by either significantly reducing pipe diameters in the model (e.g.

191 Mugume et al., 2014a) or increasing the Manning's roughness coefficient,  $n$  to a very high  
192 value. In this study, link failure is modelled by increasing the Manning's  $n$  from its initial  
193 (*non-failed*) state value ( $n = 0.020$ ) to a very high value ( $n = 100$ ). The high value of  $n$  was  
194 chosen because it significantly curtails the conveyance of flows in each failed link and hence  
195 enables modelling of *complete failure* of each link.

196 Model simulations are carried out at each randomly generated link failure level and system  
197 performance is quantified using the total flood volume and mean duration of nodal flooding  
198 as key performance indicators. Surface flooding is simply modelled using the ponding option  
199 inbuilt in SWMM which allows exceedance flows to be stored atop of the nodes and to  
200 subsequently re-enter the UDS when the capacity allows (Rossman, 2010). The flooding  
201 extent at each node is modelled using an assumed ponded area of  $7,500 \text{ m}^2$ . Figure 1 further  
202 illustrates the adopted modelling framework. The main steps in implementing the GRA  
203 include:

- 204 a) A simulation is run to assess UDS performance in its initial (*non-failed*) state using  
205 the considered extreme rainfall loading
- 206 b) A randomly selected single link  $c_i : i = 1, 2, 3, \dots, N$ , in the UDS is failed and a  
207 simulation is run using the same extreme rainfall loading. This step represents single  
208 link failure mode and is denoted as  $N-1$ .
- 209 c) Two randomly selected links, in the UDS are failed (denoted as  $N-2$  *failure mode*) and  
210 the simulation is repeated
- 211 d) The procedure is repeated for all  $N-i : i = 1, 2, 3, \dots, N$  failure modes until all the links in  
212 the system have been failed.
- 213 e) The procedure in (a) – (d) is repeated to determine the minimum number of random  
214 failure sequences  $rs_x$  that ensures *convergence* of results. A detailed description of

215 convergence analysis in GRA is presented in the Supplementary information section  
216 1.1).

217 f) Using the determined  $rs_x$ , the procedure in (a) – (d) above is repeated to investigate  
218 the effect of the proposed adaptation strategies on minimising the loss of system  
219 functionality resulting from the considered cumulative link failure scenarios.

### 220 **2.3 Determination of link failure envelopes**

221 The use of average values in reliability and resilience analysis simplifies results interpretation  
222 but can potentially hide key information about the range of possible failure impacts and  
223 consequences (e.g. Trifunovic, 2012). The process of determining failure envelopes provides  
224 a means of graphically illustrating the range of failure impacts at each considered failure level  
225 (e.g. Church and Scaparra, 2007). In this study, link failure envelopes are determined by  
226 computing the minimum and maximum values of all model solutions (total flood volume and  
227 mean duration of nodal flooding) obtained at each considered link failure level for the  
228 existing UDS and for the considered adaptation strategies. The resulting envelopes represent  
229 the upper and lower limits of the resulting loss of system functionality (impacts) that  
230 therefore provide vital information about the resilience properties of the system being tested.  
231 If the resulting envelope covers solutions with lower impacts at all link failure levels, then the  
232 resulting loss of system functionality is minimised during the considered failure scenarios. If  
233 the resulting envelope covers solutions with higher impacts and with a larger range between  
234 the minimum and maximum values, the tested system exhibits higher loss of system  
235 functionality during the considered failure scenarios (e.g. O’Kelly and Kim, 2007).

### 236 **2.4 Computation of the flood resilience index**

237 The resilience index,  $Res_o$ , is used to link the resulting loss of functionality to the system’s  
238 residual functionality and hence the level of resilience at each link failure level. The resulting  
239 loss of system functionality is estimated using the concept of *severity*,  $Sev_i$  (Hwang et al.,

240 2015; Lansley, 2012). Severity is interpreted as a function of maximum failure magnitude  
 241 (peak severity) and failure duration (Figure 2). Figure 2 illustrates the theoretical response of  
 242 an UDS (in which one or more links have been failed) to a single extreme rainfall loading  
 243 scenario. In Figure 2, severity can be estimated as the (shaded) area between the original  
 244 system performance level,  $P_o$  and the actual system performance curve,  $P_i(t)$ , at any time  $t$   
 245 after occurrence of a given threat that lead to system failure (Equation 1).

$$246 \quad Sev_i = f[Sev_p, t_f] = \frac{1}{P_o} \int_{t_o}^{t_n} (P_o - P_i(t)) dt \quad (1)$$

247 Where  $t_f$  is the failure duration,  $t_o$  the time of occurrence of the threat, and  $t_n$  the total elapse  
 248 time. Equation 1 above is further simplified by assuming that the system failure and recovery  
 249 curve is rectangular (Equation 2)

$$250 \quad Sev_i = \frac{V_{TF}}{V_{TI}} \times \frac{t_r - t_{fs}}{t_n - t_o} = \frac{V_{TF}}{V_{TI}} \times \frac{t_f}{t_n} \quad (2)$$

251 The resilience index,  $Res_o$ , which is a measure of system residual functionality, is estimated  
 252 as one minus the computed volumetric severity and is computed at each link failure level  
 253 (Equation 3).

$$254 \quad Res_o = 1 - Sev_i = 1 - \frac{V_{TF}}{V_{TI}} \times \frac{t_f}{t_n} \quad (3)$$

255 Where  $V_{TF}$  is the total flood volume,  $V_{TI}$  the total inflow into the system,  $t_f$  the mean duration  
 256 of nodal flooding and  $t_n$  the total elapsed (simulation) time.

257 For a given threat (i.e. percentage of failed links), the proposed index quantifies the residual  
 258 functionality of the UDS as function of both the failure magnitude (total flood volume) and  
 259 duration (mean nodal flood duration).  $Res_o$  ranges from 0 to 1; with 0 indicating the lowest  
 260 level of resilience and 1 the highest level resilience to the considered link failure scenarios.  
 261 Resilience envelopes are then derived by plotting the minimum and maximum values of  $Res_o$   
 262 computed at each failure against the percentage of failed links. The resulting envelopes

263 graphically illustrate the system residual functionality at each considered link failure level. A  
264 detailed description the theoretical behaviour of an UDS during failure conditions and the  
265 derivation of the  $Res_o$  is provided in Supplementary information section 1.3.

### 3. Urban drainage system description and modelling results

#### 266 3.1 Case study UDS

267 A case study of the existing urban drainage system in the Nakivubo catchment, a highly  
268 urbanized part of Kampala city, Uganda is used in this work. The system requires  
269 rehabilitation to minimize the frequency, magnitude and duration of flooding during extreme  
270 convective rainfall events (Sliuzas et al., 2013). A model of the existing system is built in  
271 SWMMv5.1. The full dynamic wave model in SWMM is used to route flows through the  
272 modelled UDS. The data needed to build the model has been obtained from a Digital  
273 Elevation Model (DEM) for Kampala (2 m horizontal resolution), a 2011 satellite image for  
274 Kampala (0.5m horizontal resolution), as-built drawings and from existing reports (e.g.  
275 KCC, 2002). A single, non-areally adjusted extreme event was used to represent a worst  
276 functional loading case in the GRA. This event used was recorded on 25<sup>th</sup> June 2012 at 10  
277 minute resolution with a 100 minute duration and depth of 66.2 mm (Sliuzas et al., 2013).

278 The existing primary and secondary conveyance system consists of trapezoidal open channel  
279 sections constructed using reinforced concrete in upstream sections and gabion walls in the  
280 downstream sections. The resulting hydraulic model of the system consists of 81 links, 81  
281 nodes and 1 outfall, and with a total conduit length of 22,782 m. The system drains into the  
282 Nakivubo wetland and finally into Lake Victoria. The gradients of the open channel sections  
283 range from 0.001 to 0.0124. The modelled system drains a total area of 2,793 hectares  
284 delineated into 31 sub-catchments (Figure 3**Error! Reference source not found.**). The  
285 computed average sub catchment slopes and percentage imperviousness range from 0.034 –

286 0.172 (Figure A.1) and 52.3 – 85.7 (Table A.1) respectively. The existing system is not  
287 always clean in a ‘business as usual’ case. This was reflected in the SWMM model by taking  
288 the initial value of *Manning’s n* as 0.020 which is the upper limit of the recommended range  
289 (i.e. 0.010 – 0.020) for concrete lined channels.

### 290 **3.2 Modelling the effect of adaptation strategies on UDS performance**

291 Enhancing the resilience of an UDS during design or retrofit can be achieved by altering its  
292 configuration in order to enhance its redundancy and flexibility. **Redundancy** could be  
293 increased by introducing extra elements such additional storage tanks, temporary storage  
294 areas or increasing spare capacity in critical links (Butler and Davies, 2011; Cabinet Office,  
295 2011; CIRIA, 2014). **Flexibility** on the other hand can be increased, for example, by  
296 designing in future proofing options, use of distributed elements and provision of back-up  
297 capacity (e.g. Gersonius et al., 2013). In this study, two adaptation strategies are modelled  
298 tested using the GRA methodology namely, addition of one large centralised detention pond  
299 (*centralised storage strategy*) and several, spatially distributed storage tanks (*distributed*  
300 *storage strategy*) respectively (Figure A.2).

301 In the *centralised storage* (CS) strategy, a large centralised detention pond with a total  
302 storage volume of  $3.15 \times 10^5 \text{ m}^3$  is introduced upstream of link C47 (Figure A.2a) to enhance  
303 system redundancy. In choosing the possible location of the centralised storage tank, two  
304 main criteria were used; land availability and flow rates in the downstream links in the  
305 primary Nakivubo channel. In the *distributed storage* (DS) strategy, 28 spatially distributed  
306 upstream storage tanks with a combined total storage volume of  $3.15 \times 10^5 \text{ m}^3$  are introduced  
307 at the outlets of the sub catchments to enhance flexibility in crucial points in the network  
308 (Figure A.2b). The DS strategy models upstream distributed source control.

309

### 310 **3.3 Simulation and performance assessment of the existing UDS**

311 In order to test the performance of the modelled existing UDS, simulations were carried out  
312 and flows were investigated at selected links in the system (Figure 4). The hydraulic data on  
313 the selected open channel cross sections is presented in Table A.2.

314 Lower peak flow rates, are simulated in most upstream links. The flow rates increase along  
315 the system leading to very high peaks in downstream links, for example flows of 297.4 m<sup>3</sup>/s  
316 and 318.2 m<sup>3</sup>/s are simulated at downstream links C76 and C81 respectively after an elapsed  
317 time of 75 minutes (Figure A.3). Globally, 57 links (70.4%) in the system experience  
318 hydraulic overloading that consequently leads to surface flooding. Hydraulic overloading in  
319 links occurs when: (i) the upstream ends of the link run at full capacity and (ii) when the  
320 slope of the hydraulic grade line exceeds the slope of the link (Butler and Davies, 2011). The  
321 most severe hydraulic overloading is simulated in 26 links (32%), with the duration of  
322 hydraulic overloading ranging from 13 – 54 minutes.

323 The results of the simulation also indicate the system experiences flooding at a total of 57  
324 nodes, representing a flood extent of 70.7%, with a total volume of flooding of 706, 045 m<sup>3</sup>  
325 and mean nodal flood duration of 48 ± 4 minutes.

### 326 **3.4 Global resilience analysis of the existing UDS**

327 The proposed GRA methodology described in section 2 is applied to characterise the  
328 performance of existing UDS. The overall performance of the system is quantified by  
329 simulating total flood volume and mean duration of flooding resulting from 16,400 link  
330 failure scenarios generated from 200 random link failure sequences (Figure A.4). The  
331 average values of the total flood volume and duration of nodal flooding are computed for all  
332 the considered link failure scenarios and are presented in Figure 5. The GRA results indicate  
333 that failure of just 10% of links leads to a disproportionately large increase of 91% in total

334 flood volume (Figure 5a). Thereafter, further increase in the percentage of failed links leads  
335 to comparatively small increases in the total flood volume.

336 The situation is very different for nodal flood duration, where results show failure of 10% of  
337 links leads to just a 6% increase (Figure 5b). Globally, the results indicate that the failure  
338 duration increases from 41 minutes to 56 minutes representing an increase of 36.2% when all  
339 the links in the system are failed.

### 340 **3.5 Effect of adaptation strategies on system performance**

341 The GRA methodology is applied to test each of the proposed UDS adaptation strategies. An  
342 additional 16,400 link failure scenarios are simulated for the CS and DS strategies  
343 respectively that is, a total of 32,800 generated from a total of 400 random link failure  
344 sequences (Figure A.4). The effect of the CS strategy is a slight reduction of flood volume  
345 which occurs at lower link failure levels less than 60% with very little impact on flood  
346 duration at all failure levels. Globally, it results in a 3.4% reduction of total flood volume and  
347 a 1.1% increase in mean duration of flooding (Figure 5).

348 On the other hand, the DS strategy results in a significant reduction of 32% total flood  
349 volume at all considered link failure levels. At link failure levels greater than 20% any  
350 additional increase in link failure levels leads to minimal increase in total flood volume. The  
351 strategy also reduces the mean nodal flooding duration from 48 minutes to 35 minutes giving  
352 a reduction of 27% for all considered link failure scenarios. Table 3 details the key statistics  
353 of the GRA results for the existing system and for the considered resilience strategies.

354

355

356 **Table 2:** Mean values of GRA analysis results for all considered link failure scenarios. The values in the square  
 357 brackets indicate the reduction range computed by considering 1 standard deviation of the mean.

Strategy	Flood volume ( $\times 10^3 \text{ m}^3$ )			Mean nodal flood duration (hrs)		
	Mean, $\mu$	Standard deviation, $\sigma$	% reduction	Mean, $\mu$	Standard deviation, $\sigma$	% reduction
Existing system	1,457.5	143.6		0.80	0.07	
Centralised storage	1,408.8	183.4	3.3 [1.0 - 5.1]	0.81	0.07	-1.1 [-2.3 - -0.2]
Distributed storage	986.1	96.3	32.3 [29.9 - 34.1]	0.59	0.03	26.8 [25.6 - 28.4]

358

### 359 3.6 Link failure envelopes

360 The resulting link failure envelopes which represent the range of model solutions from the  
 361 lowest to the highest flooding impacts computed at each link failure level are presented in  
 362 Figure 6. For the existing UDS and considering the flood volume, a large range of deviation  
 363 between the computed failure envelopes and the mean values (27 – 87%) is observed at lower  
 364 link failure levels (<20%). A convergence of both failure envelopes is observed at higher link  
 365 failure levels. The results from the nodal flood duration are different, and indicate a narrow  
 366 range of deviation (< 26.3%) between resulting failure envelopes and the mean values at all  
 367 link failure levels. Rather similar ranges of deviation between the resulting flood volume and  
 368 flood duration failure envelopes and the respective mean values are observed for the CS and  
 369 DS strategies respectively.

370 In order to evaluate the effectiveness of the considered adaptation strategies, the generated  
 371 link failure envelopes are plotted into one graph to map out the failure space common to all  
 372 (Figure 7). Comparing the results of the CS strategy to those of the existing system, a slight  
 373 downward shift of both the maximum and minimum flood volume failure envelopes is  
 374 observed at lower link failure levels (< 40%), which represents the effect of the strategy in  
 375 minimising the magnitude of flooding. However, there is no significant effect at higher link

376 failure levels. Also, the results suggest that the CS strategy has minimal effect on the flood  
377 duration failure envelopes.

378 For the DS strategy, a significant downward shift in the flood volume failure envelope (i.e. a  
379 reduction in the magnitude of flooding) is observed link failure envelope at all cumulative  
380 link failure levels. The strategy also limits the additional increase in flood volume for link  
381 failure levels beyond 33% i.e. a flattening of the flood volume failure envelope is observed at  
382 higher link failure levels. The strategy also shifts the flood duration failure envelopes  
383 downwards (i.e. reduces the failure duration) for all considered link failure levels when  
384 compared the existing UDS.

### 385 **3.7 Resilience index**

386 The resilience index ( $Res_o$ ) is computed using Equation 3, for all simulated link failure  
387 scenarios. Based on the computed indices, resilience envelopes which represent the residual  
388 functionality of the whole UDS as a function of both the failure magnitude and duration are  
389 determined by computing the minimum and maximum values of  $Res_o$  at each link failure  
390 level for the existing system for the tested adaptation strategies (Figure 8). To facilitate  
391 comparison of the performance of the tested strategies, an assumed acceptable level of  
392 resilience threshold of 0.7 is plotted on each of the graphs, as an example of the minimum  
393 acceptable flood protection level of service (for example no property flooding) that needs to  
394 be achieved by the considered adaptation strategies.

395 The figure reveals large variations in  $Res_o$  for the existing system and for the tested strategies  
396 at lower link failure levels (< 20%) with a convergence of the results occurring with  
397 increasing link failure levels. For the existing UDS, the computed mean values of  $Res_o$  range  
398 from 0.54 to 0.66. When compared to the resilience threshold, the results indicate that the  
399 existing system crosses this threshold when link failure levels in system exceed 6.2%.

400 Considering the CS strategy, a slight improvement in  $Res_o$  of 1.2 - 2.3% is observed. The  
401 results indicate that resilience index falls below the threshold value when link failure levels  
402 exceed 8.6%. When the distributed storage strategy is considered, higher mean values of  $Res_o$   
403 are computed (0.76 – 0.84). The results also indicate that for the DS strategy, the resilience  
404 threshold is not crossed at all link failure levels. Overall, the DS strategy leads to significant  
405 improvement in the  $Res_o$  of 27.5 – 41.4%.

#### 406 **4. Discussion of results**

##### 407 **4.1 Existing system**

408 Considering the existing system, random failure of less than 20% of the links leads to  
409 disproportionately high degradation of system functionality magnitude (i.e. total flood  
410 volume). The disproportionately high loss of system functionality suggests that failure of a  
411 small fraction of links rapidly reduces the global hydraulic conveyance capacity of the  
412 (minor) system. This result is also confirmed by critical component analysis (e.g. Johansson  
413 and Hassel, 2012) involving targeted failure of single (individual) links in the UDS (Refer to  
414 supplementary information section 1.1, Figure S2) This therefore suggests that the existing  
415 UDS exhibits low levels of resilience to sewer failures. This could be attributed to the already  
416 insufficient hydraulic capacity of the system (due to use of an extreme rainstorm for  
417 modelling purposes) but could also be attributed to other key factors such as its dendritic  
418 network topology and limitations of using 1D modelling approach which excludes the  
419 contribution of the major system (i.e. effect of additional redundancies) in conveying surface  
420 flows to downstream parts of the system during extreme events.

421 In contrast to the total flood volume, random cumulative link failure has a limited effect on  
422 mean nodal flood duration. This could be attributed to use of a single short duration rainfall  
423 event for the simulations as opposed to using multiple events. Similarly, this could also be  
424 attributed limitations of using a simplified above ground flood model. By using a simplified

425 above-ground flood model, surface flooding which occurs in the major system (i.e. overland  
426 flood pathways such as roads, paths or grass ways) during extreme events and which may  
427 also cause substantial damage to property and infrastructure is not considered, which could  
428 also lead to inaccurate estimation of the mean flood duration (e.g. Digman et al., 2014;  
429 Maksimović et al., 2009).

#### 430 **4.2 Effect of adaptation strategies**

431 It is argued that an effective adaptation strategy should result in a downward shift (i.e.  
432 towards the origin) of the failure envelope of the existing system. By doing this, the failure  
433 magnitude and duration is minimised across the considered failure scenarios. The derived  
434 link failure envelopes suggest that CS strategy has a very limited effect on minimising the  
435 total flood volume, with the reduction being achieved at lower link failure levels. More so, no  
436 significant effect on flood duration at all considered link failure levels. As a consequence, the  
437 CS strategy only minimally improves the residual functionality of the existing system during  
438 the considered link failure scenarios. This therefore suggests that sewer failures could  
439 significantly limit the effectiveness of adaptation strategies involving enhancement of  
440 redundancy at a single location in the UDS. This also suggests that other preventive asset  
441 management strategies for example improved cleaning and maintenance practices may be  
442 more effective for resilience enhancement, because they increase spare capacity in the  
443 links themselves and minimise structural failure in existing systems (e.g. Ten Veldhuis, 2010)

444 In contrast the CS strategy, the study results suggest that the DS strategy is more effective in  
445 minimising the resulting loss of functionality at all link failure levels. This could be attributed  
446 to the effect of increased the spatial distribution of control strategies (i.e. smaller  
447 decentralised upstream storage tanks with the same total storage volume as the CS strategy)  
448 results in optimal use of the total storage volume for reduction both the storm water volume  
449 and the inflow rates before entry into UDS. Reducing the stormwater inflows into the system

450 in turn enables the degraded UDS to continue functioning with minimal impacts. It could also  
451 be due to a reduction in propagation of hydraulic failures from one part of the UDS to  
452 another, which suggests that the DS strategy improves the flexibility properties of the whole  
453 (minor) system. Using this argument, it could be suggested that adaptation strategies that  
454 increase the spatial distribution of control strategies in upstream parts of the catchment for  
455 example implementation of multifunctional (dual-purpose) rainwater harvesting (DeBusk,  
456 2013) at a city district or catchment scale could significantly increase the resilience UDSs to  
457 sewer failures.

### 458 **4.3 Outlook**

459 The developed global resilience analysis approach presents a promising quantitative tool  
460 which opens up new opportunities for holistic and systematic evaluation of the effect of a  
461 wide range of threats that have not been considered in conventional hydraulic reliability  
462 based urban drainage design and rehabilitation approaches. Future research will compare the  
463 results obtained by the presented GRA method with those obtained by using dual-drainage  
464 (1D-1D) or 2D rapid flood spreading models (e.g. Blanc et al., 2012; Maksimović et al.,  
465 2009) in GRA to account for the effect of the major system in providing additional system  
466 redundancies during flooding conditions.

467 Additionally, the following areas are recommended for further research.

- 468 • Investigation of the influence of inherent/inbuilt UDS characteristics for example  
469 network structure, network size (number of links), pipe diameters, pipe gradients on  
470 resilience to structural failures.
- 471 • Investigation of the effect of other types of component failures (e.g. pump failures) on  
472 global resilience in UDSs.

- 473 • Investigation of the linkages and interdependences between UDS failure (flooding)  
474 and unexpected failures in interconnected systems such as electrical power systems.
- 475 • Further investigation aimed at linking the computed resilience indices to new  
476 resilience-based flood protection level of service standards that are based on  
477 minimisation of the magnitude and duration flooding as opposed to use of design  
478 return periods.

## 5. Conclusions

479 This research has tested and extended the global resilience analysis (GRA) methodology to  
480 systematically evaluate UDS system resilience to random cumulative link (sewer) failure.  
481 The GRA method presents a new and promising approach for performance evaluation of  
482 UDSs that shifts emphasis from prediction of the probability of occurrence of key threats that  
483 lead to flooding (fail-safe approach) to evaluating the effects of a wide range of failure  
484 scenarios that not only includes functional failures but also structural or component failures  
485 which also contribute to flooding in cities.

486 In this study, the effect of a wide range of random and progressive sewer (link) failure  
487 scenarios on the ability of existing and adapted UDSs to minimise the resulting loss of  
488 functionality has been investigated. Link failure envelopes have been determined by  
489 computing the minimum and maximum values of the total flood volume and mean nodal  
490 flood duration results generated by simulating a large number of random cumulative link  
491 failure scenarios. A new resilience index has been developed and used to link the resulting  
492 loss of functionality to the system's residual functionality at each link failure level. Based on  
493 the results of the study, the following conclusions are drawn.

- 494 • The presented global resilience analysis approach provides a promising quantitative  
495 evaluation tool that enables consideration of wide range of possible sewer failure  
496 scenarios ranging from *normal* to *unexpected* with reduced computational complexity.

- 497 • The use of convergence analysis enables determination of the minimum number of  
498 random cumulative link failure sequences require to achieve consistent GRA results,  
499 which in turn enhances that practicability of resilience assessment by significantly  
500 reducing the computational complexity involved in simulating all possible sewer  
501 failure combinations.
- 502 • Building resilience in UDSs to unexpected failures necessitates explicit consideration  
503 of the contribution of different failure modes, effect of interactions between different  
504 failures modes for example interdependences between sewer failures and hydraulic  
505 overloading in UDS design or performance evaluation of existing systems.
- 506 • Building resilience in UDSs should not only be addressed through capital investments  
507 aimed at enhancing inherent UDS properties such as redundancy and flexibility but  
508 should also consider investments in asset management strategies such as sewer  
509 cleaning and maintenance of existing UDSs.

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633 **Appendix**634 **Appendix Tables**635 **Table A.1:** Sub catchment area and computed percentage imperviousness

<b>Sub catchment ID</b>	<b>Sub catchment area (ha)</b>	<b>Imperviousness (%)</b>
S1	83.6	69.9
S2	59.5	71.3
S3	69.0	67.2
S4	97.2	84.1
S5	52.0	81.1
S6	46.1	76.6
S7	23.8	82.7
S8	10.2	66.2
S9	60.0	72.4
S10	144.4	72.0
S11	76.1	71.5
S12	81.4	71.1
S13	50.0	79.6
S14	67.3	75.3
S15	57.4	70.7
S16	55.4	52.3
S17	67.9	61.5
S18	52.9	56.6
S19	52.3	66.7
S20	158.8	61.5
S21	108.5	71.6
S22	71.0	78.2
S23	89.1	82.1
S24	25.4	85.7
S25	199.9	68.1
S26	115.7	62.7
S27	147.5	80.7
S28	134.4	75.8
S29	23.1	81.1
S30	88.7	69.1
S31	424.4	73.0
<b>Total Area</b>	<b>2,793.2</b>	

636

637

638

639

640 **Table A.2:** Hydraulic data of selected trapezoidal open channel sections in the Nakivubo UDS. The slope values  
 641 represent ratios of horizontal to vertical distance.

<b>Link</b>	<b>Length (m)</b>	<b>depth, d (m)</b>	<b>bottom width, b (m)</b>	<b>left slope</b>	<b>right slope</b>	<b>Equivalent pipe diameter, <math>D_e</math> (m)</b>
C12	100.0	1.8	4.3	0.743	0.743	3.5
C40	290.0	2.5	1.0	1.000	1.000	3.3
C54	512.6	1.5	1.0	0.667	0.667	2.0
C76	400.0	4.3	17.4	0.040	0.040	9.8
C81	400.0	2.0	26.0	1.375	1.375	8.6

642

643 **Table A.3:** Distributed storage tank volumes

<b>Storage tank ID</b>	<b>Volume (m<sup>3</sup>)</b>
ds1	9,433
ds2	6,711
ds3	7,782
ds4	10,956
ds567	13,743
ds8	1,151
ds9	6,770
ds10	16,287
ds11	8,582
ds12	9,181
ds13	5,639
ds14	7,591
ds16	6,243
ds17	13,623
ds19	5,899
ds20	17,906
ds21	12,239
ds22	8,011
ds23	10,052
ds24	2,859
ds25	22,547
ds26	13,051
ds31	47,864
ds30	10,000
ds29	2,609
ds28	15,160
ds27	16,636
ds15	6,474

644

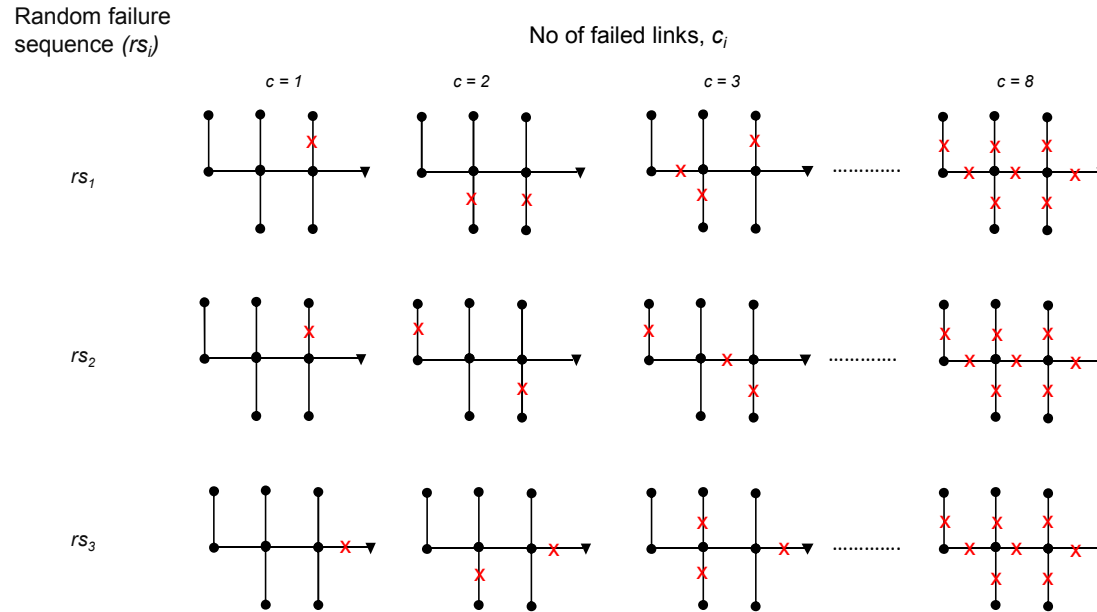


Figure 1: Modelling framework for random cumulative link failure in a simplified urban drainage system with 8 links, 8 nodes and 1 outfall illustrating (a) random and increasing link failure levels  $c_1, c_2, c_3 \dots c_N$  and (b) three potential random failure sequences  $rs_1, rs_2$  and  $rs_3$

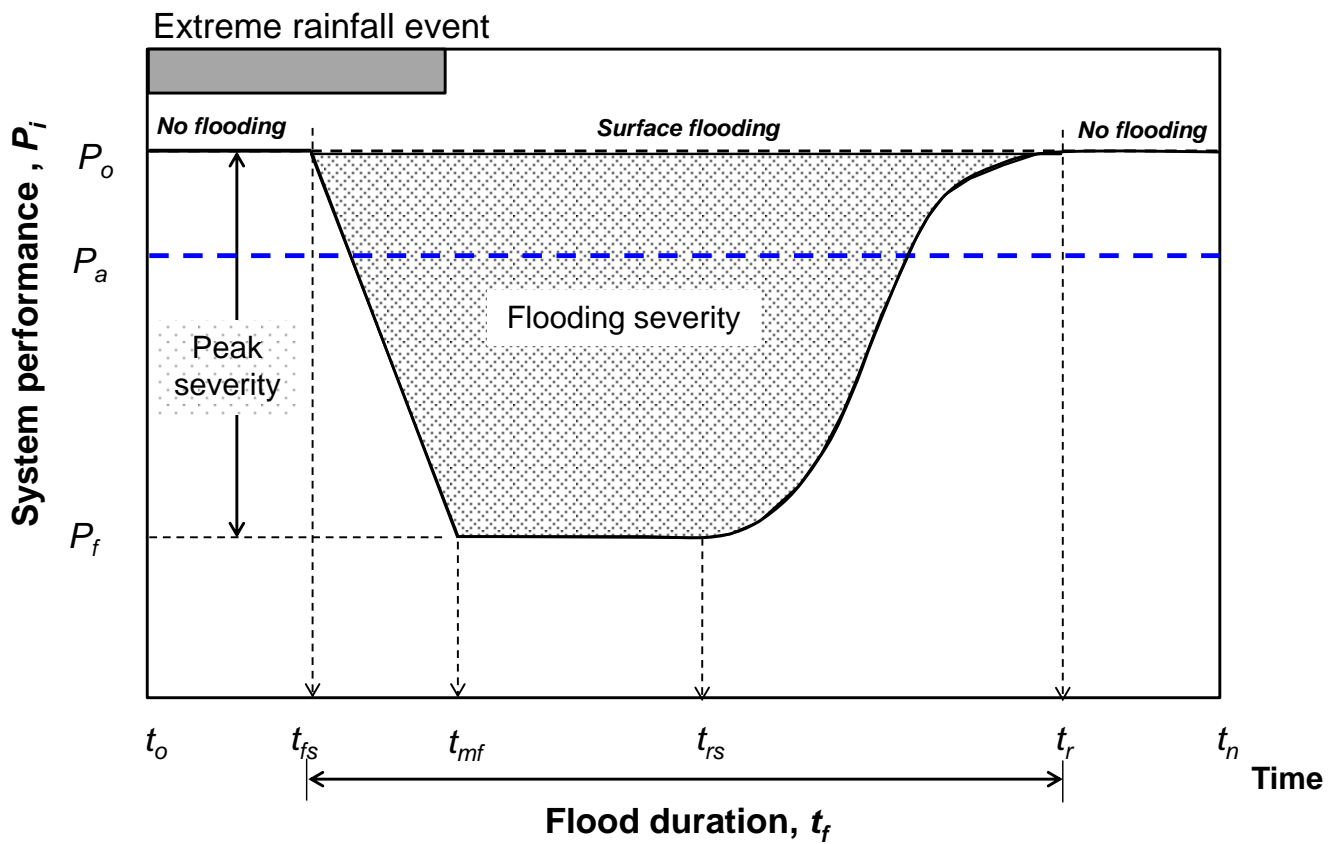


Figure 2: Theoretical system performance curve for an urban drainage system. The block solid line,  $P_o$  represents the original (design) performance level of service. The blue dotted line,  $P_a$  represents a lower but acceptable level of service.  $P_f$  represents the maximum system failure level resulting from the considered threat.

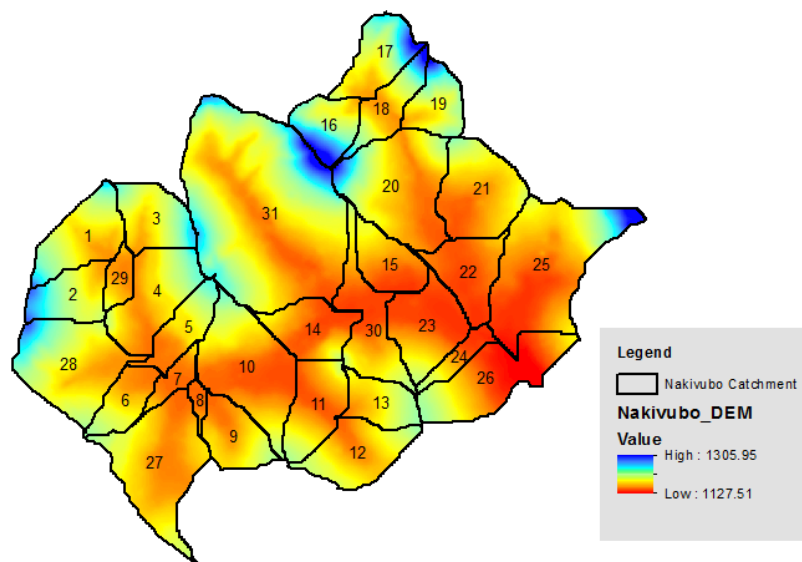


Figure 3: Digital elevation model and delineated sub catchments in the Nakivubo catchment

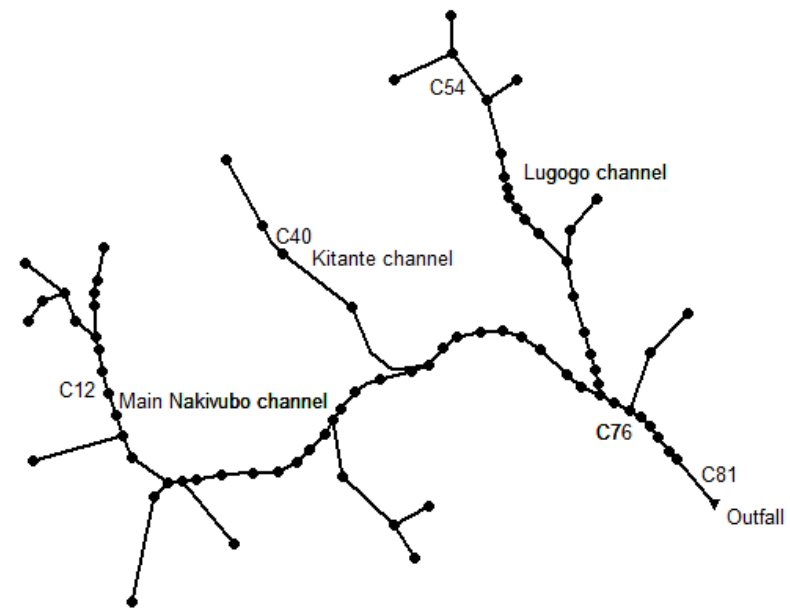


Figure 4: Layout of the modelled Nakivubo urban drainage network

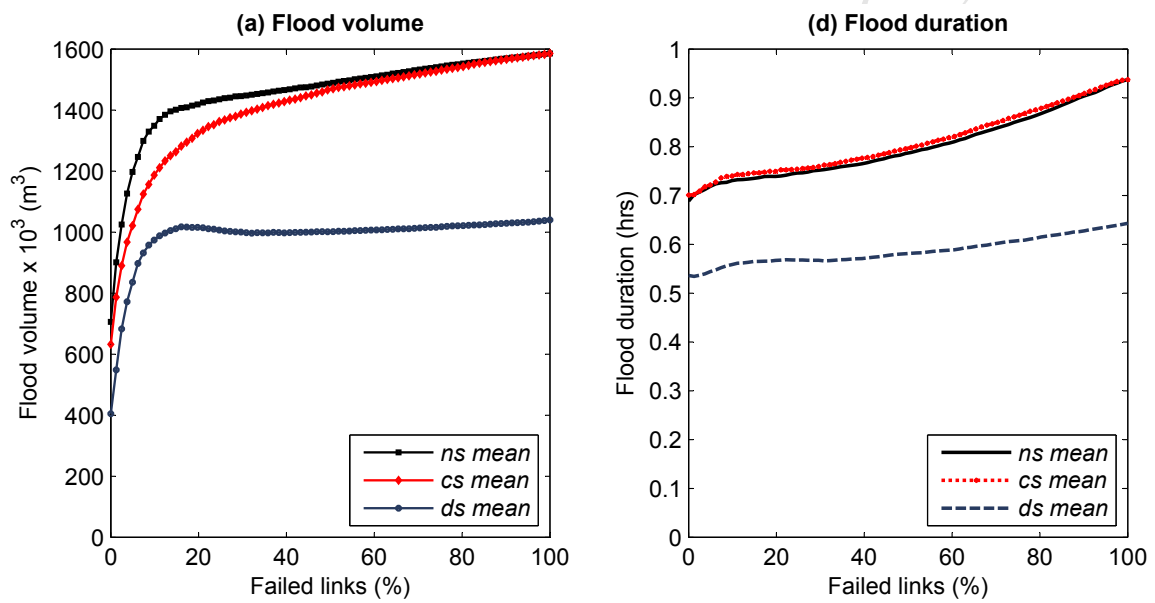


Figure 5: Effect of cumulative link failure on (a) total flood volume (b) mean duration of nodal flooding for the existing UDS (*ns mean*), for the centralised storage strategy (*cs mean*) and for the distributed storage strategy (*ds mean*)

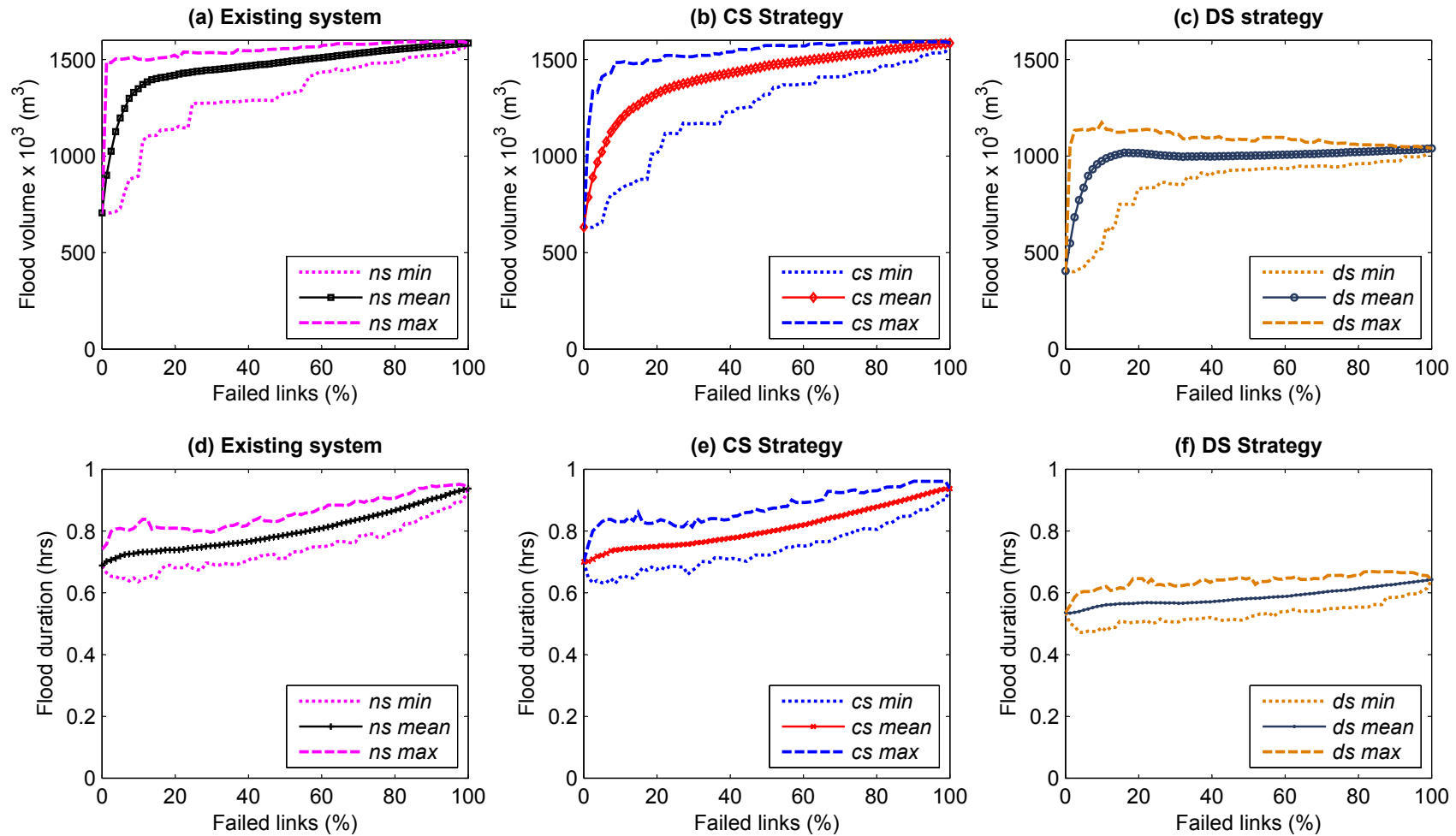


Figure 6: Results of generated link failure envelopes for total flood volume (a) - (c) and for mean duration of nodal flooding (e) - (f) for the existing UDS and for the CS and DS strategies

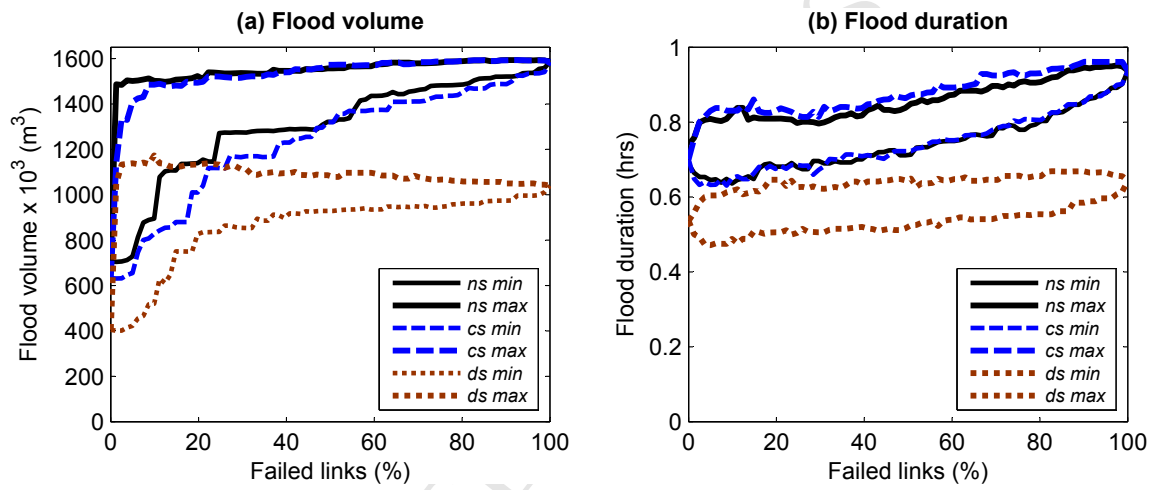


Figure 7: Intersection of cumulative link failure envelopes for the existing system and for the CS and DS strategies

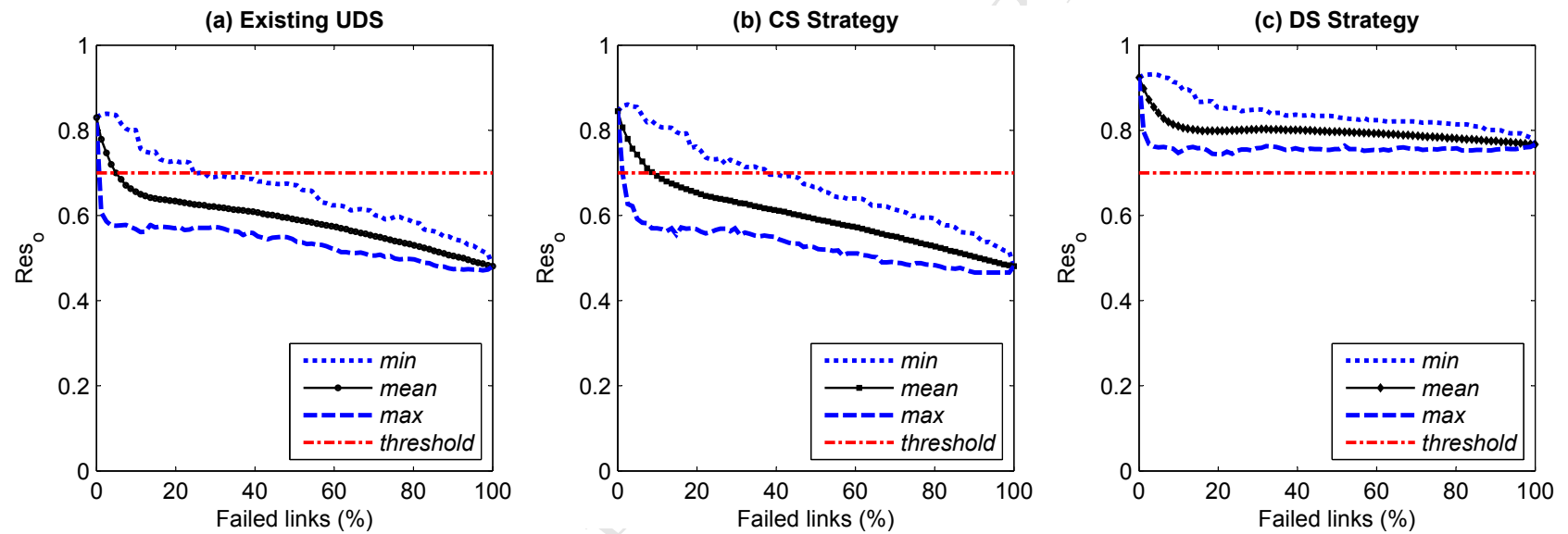


Figure 8: Resilience envelopes showing maximum, mean, minimum values of  $Res_0$  computed at each link failure level for (a) existing UDS, (b) CS strategy and (c) DS strategy. The red dashed dot horizontal line is an assumed minimum acceptable resilience level of service threshold of 0.7

**Paper highlights**

- Quantitative evaluation of both hydraulic and structural failures in urban drainage systems.
- Investigation of a wide range of sewer failure scenarios with reduced computational complexity.
- Simulation of 49,200 random structural failure scenarios to determine link failure envelopes.
- Development of a new resilience index for quantifying system residual functionality.
- Effectiveness of adaptation strategies in improving structural resilience tested.

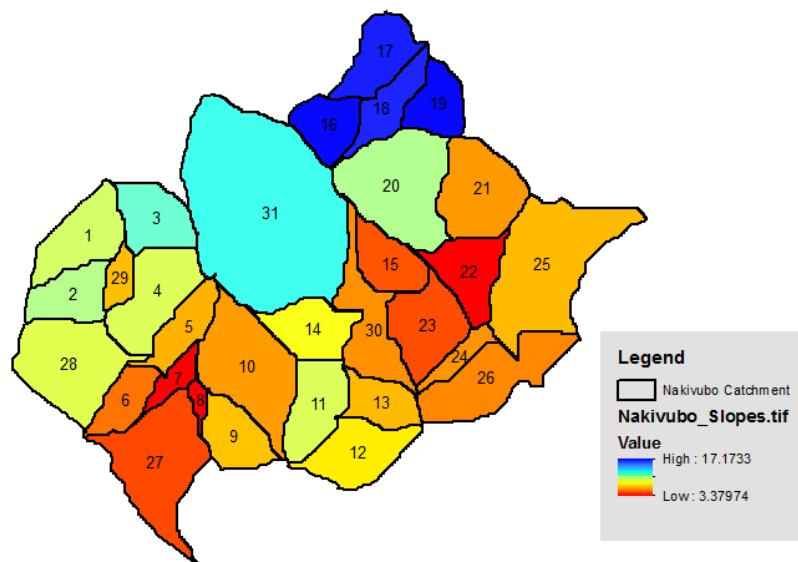


Figure A.1: Computed Nakivubo subcatchment slopes

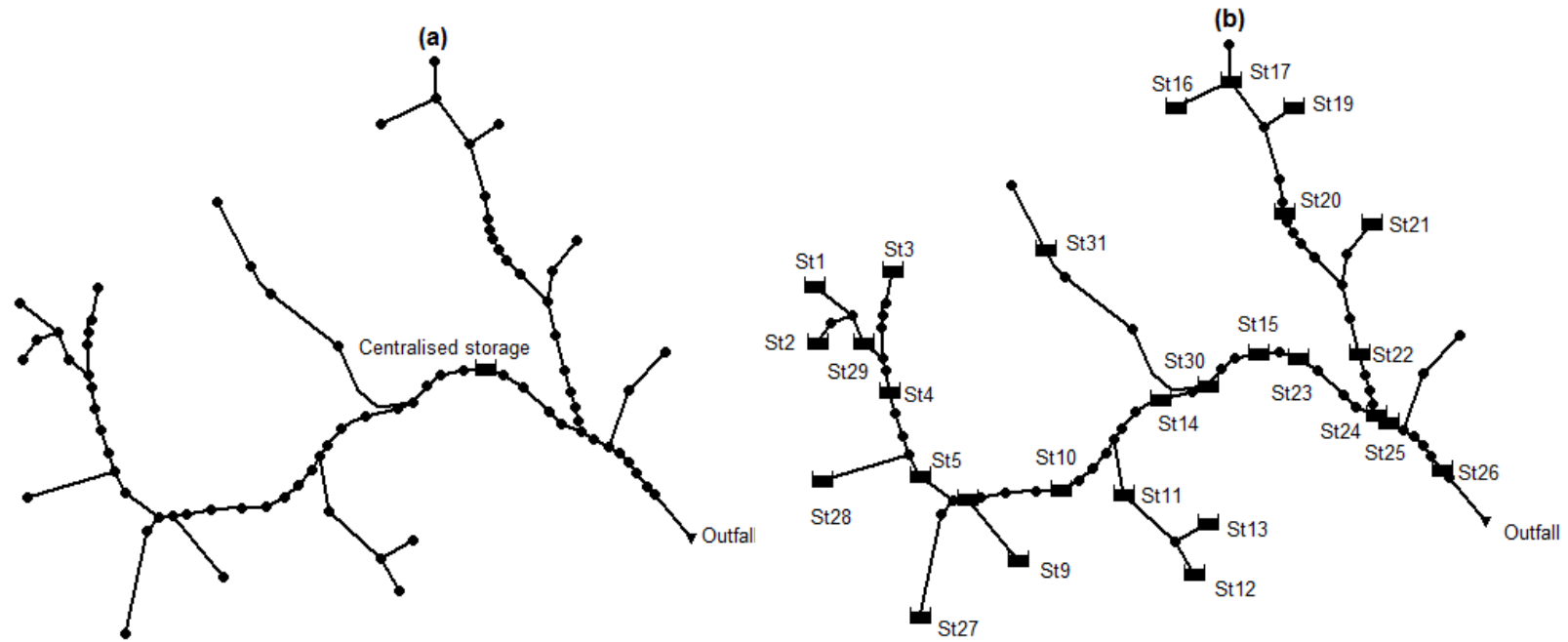


Figure A.2: Layout of adapted UDS (a) centralised storage (CS) and (b) upstream distributed storage (DS) strategy

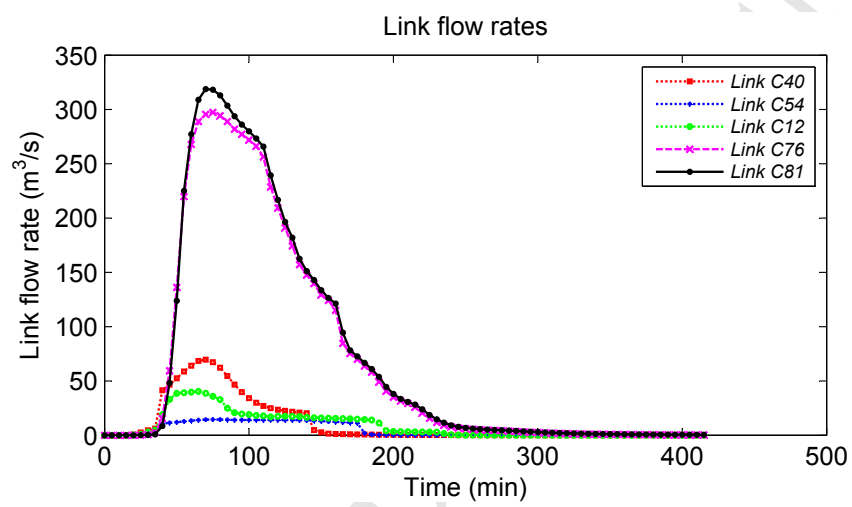


Figure A.3: Simulated flows in the Nakivubo UDS for upstream links C12, C40, C54 and downstream links C76 and C81

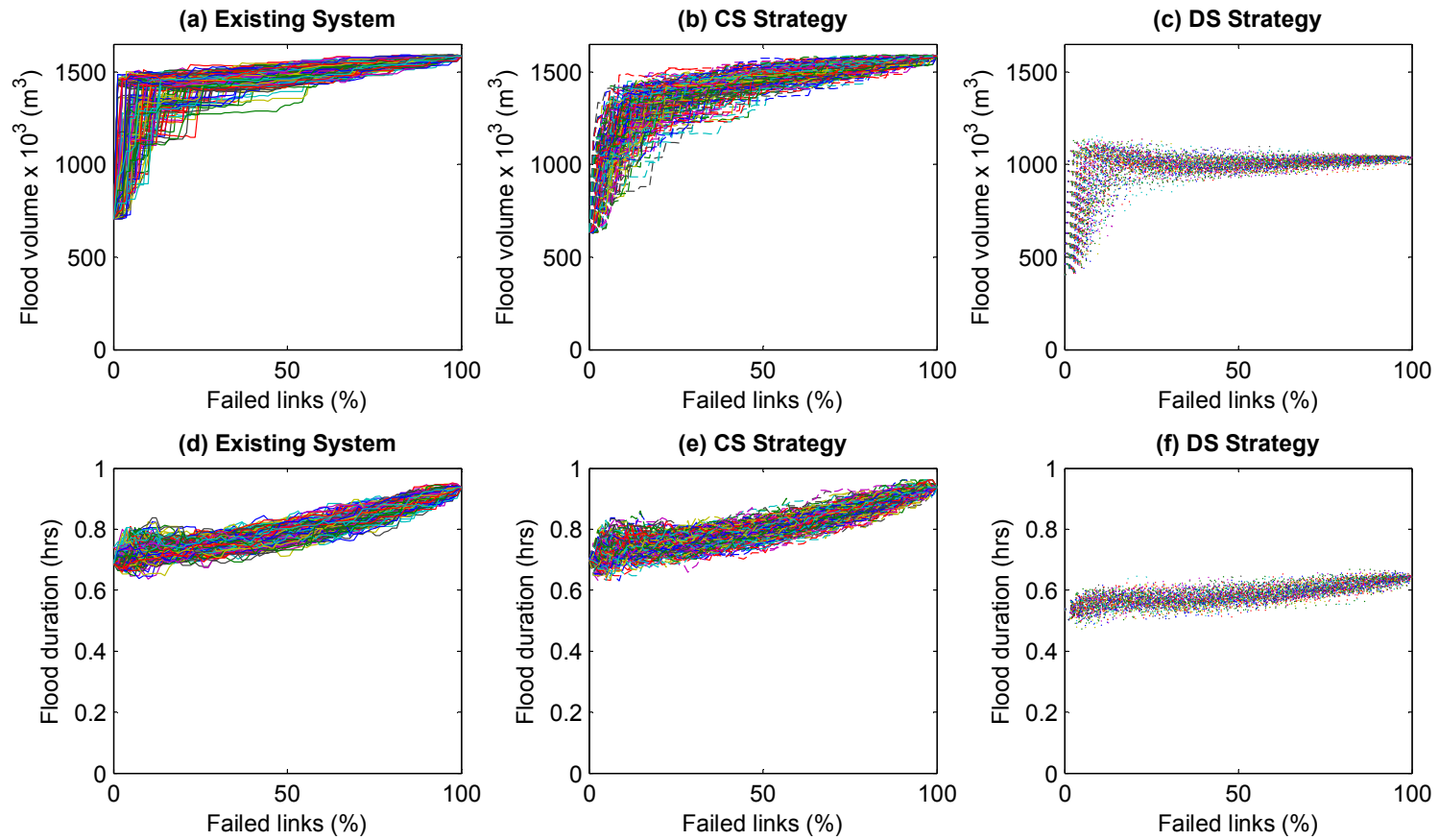


Figure A.4: Effect of random cumulative link failure on total flood volume (a-c) and mean nodal flood duration (d-f). 200 random link failure sequences (16,400 random link failure scenarios) are simulated for the existing UDS ( $ns_i: i = 1, 2, 3 \dots 200$ ), for the CS Strategy ( $cs_i: i = 1, 2, 3 \dots 200$ ) and for the DS Strategy ( $ds_i: i = 1, 2, 3 \dots 200$ ). In total, 49,200 link failure scenarios are simulated.

**Supplementary information**

**A global resilience analysis approach for investigating structural resilience in urban drainage systems**

**Seith N. Mugume<sup>a</sup>, Diego E. Gomez, Guangtao Fu, Raziye Farmani, David Butler**

<sup>a</sup> Centre for Water Systems, College of Engineering, Mathematics and Physical Sciences, University of Exeter,

North Park Road, Exeter, EX4 4QF, United Kingdom; Tel: +44 (0)1392 723600, E-mail:

[snm205@exeter.ac.uk](mailto:snm205@exeter.ac.uk)

This supplement contains the following

- Procedure for evaluating the minimum number of random failure sequences  $rs_x$  in global resilience analysis
- Figure S1, a figure showing the full sewer failure scenario solution space for an urban drainage system with 81 links, when two system states that is non-failed and completely failed.
- Figure S2, a figure showing the convergence of global resilience analysis results for the case study UDS after 200 random cumulative link failure sequences

## Methods

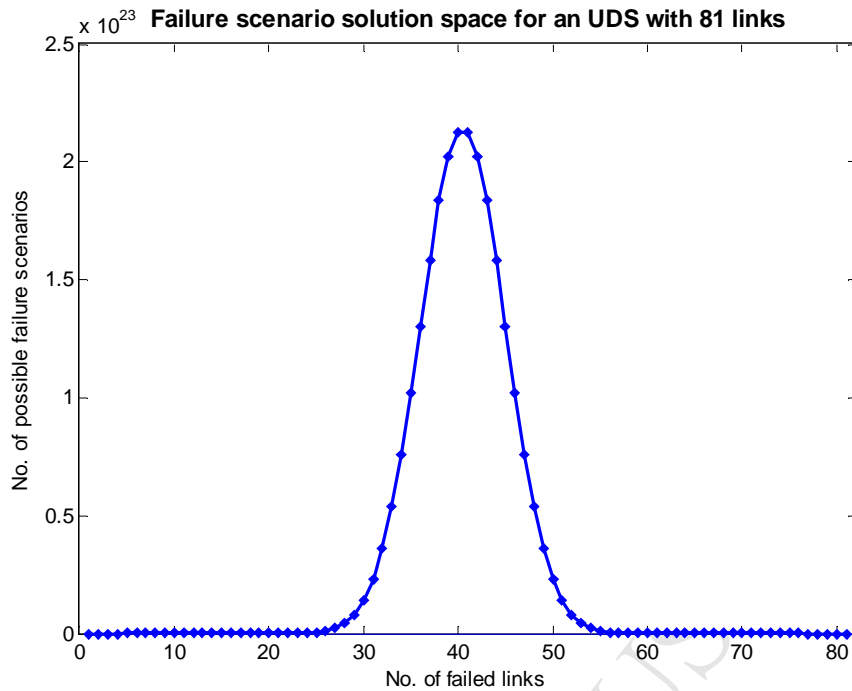
### 1.1 Evaluating the minimum number of random failure sequences $rs_x$

In order to calculate the maximum possible flooding impacts, all possible link failure scenarios need to be theoretically considered (Kellagher, Cesses, Di Mauro, & Gouldby, 2009). Considering two states for each link (i.e. non-failed and complete failure), the total number of link failure scenarios in the entire solution space can be calculated using Equation 1

$$F(N, c_i) = \sum_{i=1}^{i=N} \frac{N!}{(N-i)!i!} \quad (1)$$

Where  $F$  is the total number of failure scenarios;  $N$  the total number of links and  $i$  the link failure level (i.e. number of links failed).

Using an UDS with 81 links as an example and assuming the two link states (non-failed and failed), the total number of failure scenarios would be  $2^{81}$  ( $2.4 \times 10^{24}$ ) failure scenarios. In order to minimise the computation resources, it is therefore important to limit the number of scenarios which need to be considered while ensuring accuracy of the modelled flooding impacts (Kellagher et al., 2009). Analysis of the distribution of the number of failure scenarios at each link failure level indicates a normal (Gaussian) distribution (Figure S2). The total number of scenarios involving random failure of a single link ( $N-1$ ) is 81. The total number of scenarios involving random failure of two ( $N-2$ ), three ( $N-3$ ), four ( $N-4$ ) links would be 3,240, 85,320 and 1,663,740 respectively. The highest number of potential failure scenarios occurs at the mid-point i.e.  $N-40$ .

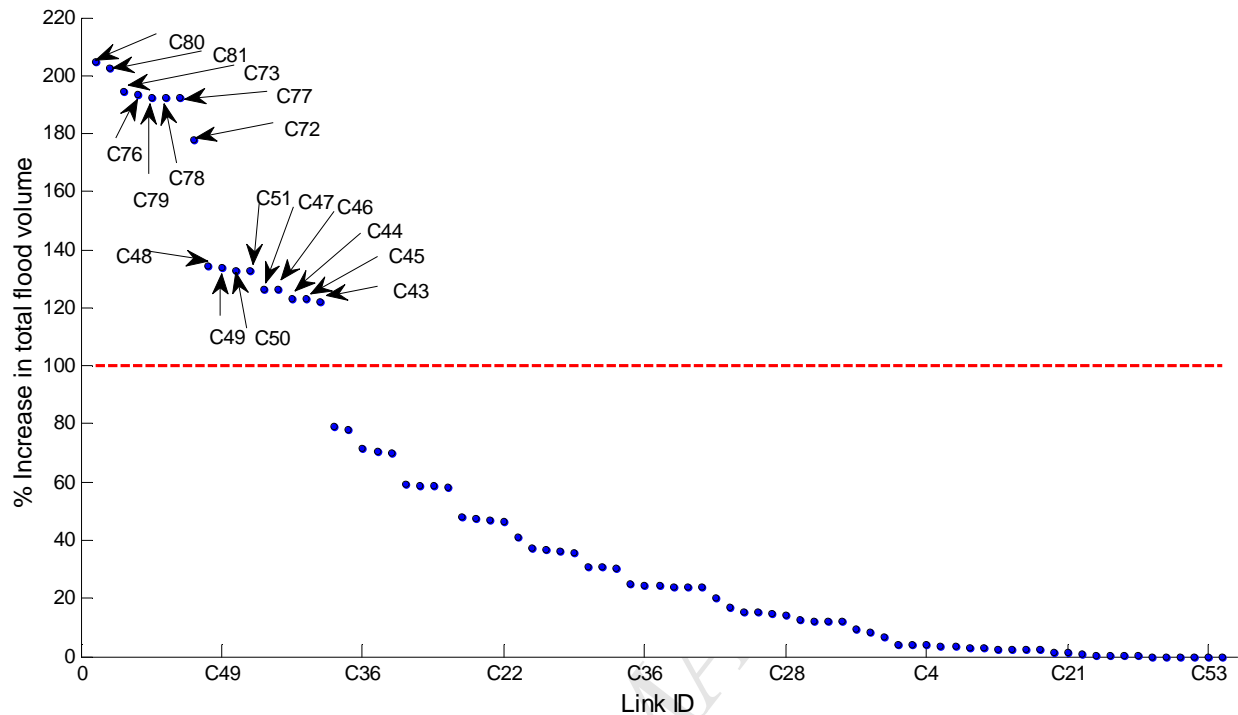


**Figure S1:** Distribution of link failure scenarios at each link failure level

In order to minimise the computational requirements of considering all possible link failure combinations, the minimum number of random failure sequences (hence number of random failure scenarios) that need to be analysed in order to achieve convergence of results while covering as many failure states as possible needs to be determined.

Previous studies that employ critical component analysis in networked systems suggest that failure of only a small fraction of components results in the significant impacts on level service delivered by the system (Church & Scaparra, 2007; Johansson & Hassel, 2012; Johansson, 2010). Critical component analysis involves an exhaustive exploration of a system state to estimate negative consequences of failure of a single or set of components (Johansson & Hassel, 2012). In UDSs, critical sewers that is; sewers for which the cost of failure would be significantly higher than upgrading costs make up 20% of the system on average (Butler & Davies, 2011). In this study, critical component analysis of single links (i.e. *N-1 resilience analysis problem*) is carried out by targeted failure (as opposed to random) of each

individual link in the UDS. The study results suggest that failure of 19.8% of the links in the UDS lead to the highest consequences (Figure S2).



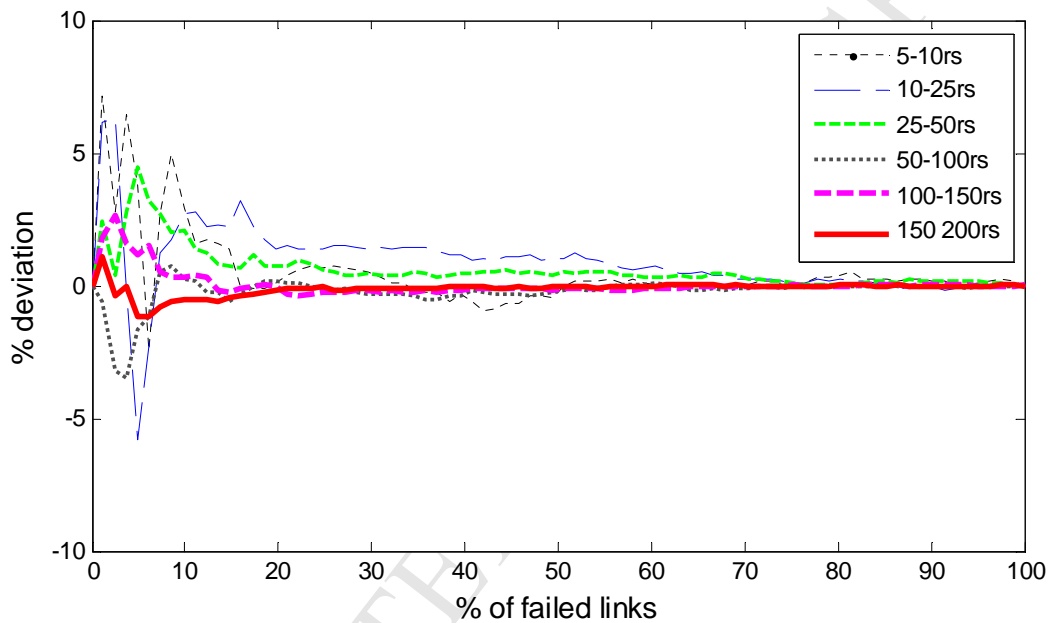
**Figure S2:** Percentage increase in total flood volume resulting from critical component analysis involving single link failure

Based on this, it can be suggested that for a given network, a certain minimum number of random failure sequences,  $rs_y$  is necessary to achieve convergence of the GRA results. This ensures that the set of links that are critical are covered in the global resilience analysis (e.g. Johansson & Hassel, 2012). The following steps are carried out to determine  $rs_y$  that is required to achieve *convergence* of results:

- a) GRA is carried out using 5 random sequences (410 failure scenarios) and the mean values of the total flood volume are determined.
- b) The procedure is repeated for 10 (820 failure scenarios), 25 (2050 failure scenarios), 50 (4100 failure scenarios), 100 (8200 failure scenarios), 150 (12,300 failure scenarios) and 200 (16,400 failure scenarios) sequences.

- c) The percentage deviation,  $PD$  the between computed mean values is computed for each step-wise increase in  $rs_i$ , i.e. for  $i: i = \{5,10\}; \{10, 25\}; \{25, 50\}, \{50; 100\}, \{100;150\}$  and  $\{150;200\}$  (Figure 3)

The results obtained from 5 random sequences indicate the largest variation in the mean values (up to 7.5%) occurs at lower link failure levels ( $< 10\%$  of the failed links), with convergence occurring at higher links failure levels (Figure S3).



**Figure S3:** Convergence of GRA results after 200 random cumulative failure sequences (rs)

The results also indicate that increasing the number of failure sequences reduces this variation. A convergence is obtained after 50 random failure sequences with a maximum deviation of 4.5%. The maximum deviation is further reduced to 3.5%, 2.6% and 1.1% by considering 100, 150 and 200 random failure sequences respectively. Considering 200 random failure sequences covers all  $N-1$  (single link) scenarios and covers a statistically significant proportion of  $N-2$  (two link) scenarios (6.2%) and  $N-3$  (three link failure) scenarios (0.23%). Consequently, a minimum of 200 random failure sequences is adopted for the GRA. Overall, a total of 49,200 failure scenarios involving 600 random cumulative link

failure sequences are simulated to evaluate the effect on the performance of the existing UDS and the proposed adaptation strategies.

## 1.2 Derivation of the flood resilience index

Figure 2 illustrates the theoretical response of an UDS (in which one or more links have been failed) to a single extreme rainfall loading scenario. Even when one of the links in this UDS has failed, the UDS is able to continue functioning from time to until when the system starts to fail at time  $t_{fs}$ . A gradual loss of system functionality occurs until when a maximum failure level is reached at time  $t_{mf}$ . After occurrence of the extreme rainfall, hydraulic capacity in the UDS is gradually restored to original or lower but acceptable levels.

The concept of *severity* (Hwang, Lansey, & Quintanar, 2015) which is defined as the level of consequences (e.g. injury, property or system damage) that could result from occurrence given failure mode or threat is used as a measure of the resulting *loss of system functionality* when the UDS is subjected to a given exceptional loading scenario that leads to failure. It can be estimated as the (shaded) area between the original system performance level ( $P_o$ ) and the actual system performance curve,  $P_i(t)$ , which represents the *magnitude* of the loss of functionality for the system being tested (Figure 4). The peak severity,  $Sev_p$  is a time independent function of system performance and represents the maximum possible *magnitude of loss of functionality* when the UDS is subjected to a given threat. The system wide theoretical peak severity,  $Sev_p$  is given by Equation 3.

$$Sev_p = \left( \frac{P_o - P_f}{P_o} \right) \quad (3)$$

Where  $P_o$  is the original system performance level before system failure (i.e. no flooding) and  $P_f$  is the lowest performance level of the system after failure i.e. the maximum possible total flood volume.

The system failure impact duration,  $t_f$  provides an estimate of the recovery time. The recovery time is defined as the time period between the onset of system failure,  $t_{fs}$  (i.e. when system functionality drops below the original levels) and the return time to the original or lower but acceptable system performance levels (Lansey, 2012; Wang & Blackmore, 2009). In this study, it is estimated using the mean flood duration that is the time interval between the onset and subsidence of nodal flooding (Equation 4).

$$t_f = f[t_r - t_{fs}] \quad (4)$$

Where  $t_{fs}$  is time of start of flooding and  $t_r$  is the return time to original system functionality (end of surface flooding).

In practice, however, the recovery time is dependent on other factors that are generally external to the physical design and layout of a system that is resourcefulness and rapidity. Resourcefulness is defined as the ability to respond to a failure event (Lansey, 2012). It is a measure of the capacity to identify failures, establish priorities and mobilize resource in the event disruptions resulting from system failure (Wang & Blackmore, 2009). Rapidity on the other hand is defined as the speed at which resources are deployed to restore acceptable functionality levels (Lansey, 2012). In this study, focus is placed on quantifying the influence of inbuilt system properties/attributes on UDS resilience to flooding. Based on this premise, resourcefulness and rapidity have been excluded from the estimation of recovery time.

To estimate the resulting loss of system functionality as function of failure magnitude and duration, *volumetric severity*,  $Sev_i$ , which is function of the peak severity and the failure duration is computed using Equation 3.

$$Sev_i = f[Sev_p, t_f] = \frac{1}{P_o} \int_{t_o}^{t_n} (P_o - P_i(t)) dt \quad (3)$$

Where  $Sev_i$  is the severity,  $t_f$  the time of failure,  $t_o$  the start time of the simulation and  $t_n$  the total elapsed time.

To simplify the integration Equation 3 above, a rectangular shape of the system failure and recovery is assumed (Equation 4)

$$Sev_i = \frac{V_{TF}}{V_{TI}} \times \frac{t_r - t_{fs}}{t_n - t_o} = \frac{V_{TF}}{V_{TI}} \times \frac{t_f}{t_n} \quad (4)$$

Finally, the resilience index,  $Res_o$ , which is a measure of system residual functionality, is estimated as one minus the computed volumetric severity and is computed at each link failure level (Equation 5).

$$Res_o = 1 - Sev_i = 1 - \frac{V_{TF}}{V_{TI}} \times \frac{t_f}{t_n} \quad (5)$$

Where  $V_{TF}$  is the total flood volume,  $V_{TI}$  the total inflow into the system,  $t_f$  the mean duration of nodal flooding and  $t_n$  the total elapsed (simulation) time.